



Independence for All STRATEGIC PLAN 2017-2021

Values

How we use resources:

Responsible – We practice fiscal responsibility. We carefully plan for and spend our resources in appropriate, cost-effective ways.

Sustainable – We manage our resources wisely, using only what we need to meet the current needs of our citizens while also keeping in mind the needs of future generations.

Services are:

Quality – We provide safe, sustainable, and well-maintained public facilities and municipal services to residents and visitors.

Reliable – We protect public health and the environment by providing consistent, reliable, and efficient city services.

Solutions are found through:

Collaboration – We get more work done when we work across departments and partner with the community.

Open communication – We are clear with our ideas and decisions. We aim to build respect and trust, resolve our differences, and create a positive environment.

Our attitude is:

Congenial – We maintain a positive attitude and atmosphere because we treat everyone with respect and fairness.

Empathetic – We are able to step into someone else's shoes, listen, and understand another point of view.

Engaging – We actively engage our citizens to ensure that community concerns and aspirations are consistently understood and considered.

Responsive – We always respond to citizen concerns in a timely and efficient manner.

Trustworthy – Our promises instill trust in our actions and decisions.

Decision making:

Accountable – We accept responsibility for our actions. Our decisions have a real impact on the community and we follow our words with actions.

Credible – We employ experienced and qualified staff. We use trusted sources and our decisions are based on balanced and objective information.

Innovative – We don't shy away from new ideas. We think of creative ways to work together. Our open thinking helps us accomplish our goals.

Ethical – We make equitable, fair and just decisions because that's the right thing to do.

Transparent – We are open and honest with our decisions and supporting data.

Visionary – We make smart, long-term decisions that consider future needs.

indep.us/indep4all #Indep4All



INDEPENDENCE ★ MISSOURI ★

A GREAT AMERICAN STORY

Public Utilities Advisory Board Executive Meeting Agenda

November 16, 2023

2:30 PM, Independence Utilities Center 17221 E. 23rd St. So.

I. ROLL CALL

- A. Roll Call and Minutes
 - 1. Approval of 10/19/23 meeting minutes.

II. REPORTS

- A. Finance & Administration
 - 1. Questions on Utility Financial Reports - September 2023
- B. Municipal Services - None
- C. IPL
 - 1. Update on the two IPL studies - Jim Nail
 - 2. Grain Belt Express Transmission System Discussion - Requested by Mr. McLuckie
- D. Deputy City Manager - None

III. BOARD MEMBER COMMENTS

Board Member Comments

IV. ADJOURNMENT

- A. Next Meeting Date December 21, 2023

City of Independence

AGENDA ITEM COVER SHEET

Agenda Title:

Roll Call and Minutes

1. Approval of 10/19/23 meeting minutes.

Department: City Manager's Office **Contact Person:** Adam Norris

REVIEWERS:

Power and Light Department

Approved

Board Action:

Board Action:

ATTACHMENTS:

- Minutes of 10-19-23



INDEPENDENCE

★ UTILITIES ★

Municipal Services - Water - Power & Light

CITY OF INDEPENDENCE, MO PUBLIC UTILITY ADVISORY BOARD

Public Utilities Advisory Board Meeting Minutes October 19, 2023

PUAB MEMBERS PRESENT

Les Boatright, Chairperson
Anthony Giaramita
Steve McLuckie
Sheri Tindle, Vice-Chairperson
Michael Talcott (Arrived Late)

PRESENT FROM MUNICIPAL SERV.

Lisa Reynolds, Director

PRESENT FROM IPL

Jim Nail, Director
Khristina Irvine, Fiscal Administrator

OTHERS PRESENT

Adam Norris, Deputy City Manager
Stephanie Harris, Accounting Mgr. - F&A
Riley Newton, Asst. Comm. Mgr.
Steve Wagner, City 7

Chairperson, Les Boatright called the meeting to order at 2:30 p.m.

I. ROLL CALL

- A.** Roll Call - The board was able to establish a quorum. All members were present except Michael Talcott; however, Mr. Talcott arrived at the meeting at 2:47pm.
1. Approval of 7/20/23 minutes – Ms. Tindle made a motion to approve the 7/20/23 minutes as written, Mr. Giaramita seconded the motion. All voted in favor, motion passed.
 2. Approval of 8/17/23 minutes – Ms. Tindle made a motion to approve the 8/17/23 minutes as written, Mr. Giaramita seconded the motion. All voted in favor, motion passed.

II. REPORTS

- A.** Finance & Administration
1. Questions on Utility Financial Reports – July and August 2023 – Stephanie Harris gave an update on all utility financials for the monthly August 2023 report. IPL only in 2nd month of the year, revenues are better than budgeted, expenses a tad over, investment income is better than anticipated, misc. revenues related to storm recovery and Indep. School District are larger amounts. Water looks good for revenues, expense a little out of line for supplies, due to encumbrances for inventory, same on interest. Wastewater revenues and everything else looks good. All good for this time of year.
- B.** Municipal Services – Nothing today.
- C.** IPL –
1. Update on the IPL studies – Requested by Mr. Boatright. Jim Nail said we have received the scope of services and costs from both firms. Cost benefit analysis if approved by council will be performed by DKMT, they have done some work for us in the past. Glad to work with them again, very thorough proposal, includes financial review, historical information, potential sale price or value the utility would have, look at assets, contractual issues, power purchase agreements, contracts for capacity and energy, NERC & SPP, environmental



INDEPENDENCE
★ UTILITIES ★

Municipal Services - Water - Power & Light

CITY OF INDEPENDENCE, MO
PUBLIC UTILITY ADVISORY BOARD

compliance issues, list of services that IPL provides for the city outside of electrical services, IPL contributions to city (loss to city or contracted out). Some portions will be done with disclosure, so they are not giving info. out to public and others. Cost of the study is \$218,923.00 and this includes public presentations and public dialogue.

Mr. Boatright said so the whole purpose of this study is to look at what the utility is worth today, no decision has been made as to selling or not selling IPL yet, correct? This was just under the direction of council, right? Jim responded this was one of the things council requested, an evaluation of a sale. We've talked about all of our contracts for purchase power, solar, etc. All of those contracts are with the city, not IPL. So, if you sold IPL the city still has those contracts and what are you going to do with those. Those contracts have a lot of moving parts, but part of contract is we pay a portion of their debt service. Don't know what some of the contracts would do to terminate or perhaps not terminate. LAGERS and Staywell will be affected a lot as well. Here's what you may get from a sale but also here is what you will need to take care of after the sale or how city will be affected. This includes any changes in level of service a private utility might have. This is approximately a six-month timeframe for this portion of the study. The other contract would be from Sawvell, it would a long-term strategic plan. What would it take in the event of continued owner and operation, what does that look like? A 20-year revenue requirement projection, all source long range capital and operating and maintenance. Investment strategy including generation capacity, transmission, and distribution, both maintenance and upgrades, technology solutions limitations, customer service improvements. What could city expect from these? Won't be in great detail because no one's crystal ball is that good. Will also do a condition assessment and what will have to be replaced in a 20-year span. As contracts expire what should the city look at to maintain our capacity and generation obligations. Don't think we received a timeframe on this study, we will have to work with them on that, they are aware of the council's goal on the timeframe. The price on this study is approximately \$300,000.00 and we are presenting at the city council study session for Monday night for any questions. These will be on the agenda for November 20, for a vote to request approval of the purchase orders for the studies.

Mr. Giaramita asked when these reports are done will we get these reports or at least a summary of the reports. Jim responded that is something we will have to work out with DKMT, how much are we allowed to release publicly and how much to we need to keep closed. We will keep you apprised of the progress. Mr. Giaramita added, personally I would like to see as much as we can of what they wrote instead of a summary. Jim responded that was actually what council asked for, a fully separate report not coming from staff, not coming from IPL and for a truly independent voice.

2. Questions requested by Ms. Tindle - Payment assistance programs and agencies, available to ratepayers? How much effort put into searching out new assistance? With the return to non-discounted rates for electricity, is there an effort to connect delinquent accounts with aid? Jim Nail responded that IPL has two services that we work with I-Share and IRAP, two different programs that can provide assistance to customers to pay their bill when having financial difficulty. Those are both administered for us by the Community Services League. We direct people their way, information is available on the customer service portion of our website.



INDEPENDENCE ★ UTILITIES ★

Municipal Services - Water - Power & Light

CITY OF INDEPENDENCE, MO PUBLIC UTILITY ADVISORY BOARD

When someone is falling behind on their bill, we give them several notifications before we do any turnoffs, and so does Water. We are encouraging them to come in and see us, set up a payment arrangement or will direct them to the CSL services. Lisa Phelps added that we do have eight different companies that we can work with to give customers help. We run a copy of the paper that has the information on it and give it to the customer or can send to the customer when they ask for help.

- D.** Deputy City Manager –Adam Norris discussed communications for removing the 6% rate discount from the IPL section of the billing. It’s important to know what we have done to communicate this information to our customers. For the last several months we have been putting information in our newsletter, lots of social media posts, a letter went in the August bills, a message on the actual bill in October and November will also have another message on the bills. We will probably have a video out next month to discuss the changes. We are trying to be pro-active and educate people as we go along. Hopefully we won’t have anyone caught off guard, we’ve used virtually every channel we’ve had for communication. Jim Nail added the change was in effect for October, but the change won’t reflect until the November billing.

III. BOARD MEMBER COMMENTS

A. Board Member Comments –

1. Ms. Tindle wanted to let everyone know that her husband takes care of bill pay at her house and is a technology guy and doing things paperless for years now and then the new billing system started up and he didn’t really realize there was going to be a changeover of the billing system. He has a high IQ, he has been a web developer for decades, he had a very hard time getting our old customer number into the new format, he had to move our bank account number over by hand and so forth. Thought it would be good to include a comment that it was really long and argues to get everything converted to the new billing system. Can’t imagine my parents trying to do this and some might go delinquent since they don’t realize they need to convert their information over to the new system. I think it is worth looking at this since it is so challenging.
2. Mr. Talcott asked about a pole that was hit up on RD Mize Road, when a pole is demolished by a truck or accident does IPL get reimbursed through insurance or something like that? Jim responded, depending on the circumstances we do work with our risk management team in any kind of accident, to work through our insurance carrier. Adam Norris added, we try to recover our full costs to replace that infrastructure, sometimes we can and sometimes we can’t, but we do try.
3. Mr. Boatright added there will be equipment being installed in this room over that last six weeks of the year.

IV. ADJOURNMENT – Meeting adjourned at 2:53 p.m.

- A.** The next meeting will be November 16, 2023.

City of Independence

AGENDA ITEM COVER SHEET

Agenda Title:

Finance & Administration

1. Questions on Utility Financial Reports - September 2023

Department: Finance &
Administration

Contact Person: Cindy Gray

REVIEWERS:

Power and Light Department

Approved

Board Action:

Board Action:

ATTACHMENTS:

- PUAB Utility Financials with CIP - Sept. 2023

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Power and Light
 For the period ended September 30, 2023

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance</u>	<u>Percent</u>	<u>Percent</u>
	<u>Original</u>	<u>Amended</u>	<u>Amounts</u> <u>(Budget Basis)</u>	<u>with Amended</u> <u>Budget</u>	<u>Actual</u> <u>25.00% of Year</u>	<u>From</u> <u>Budget</u>
Operating Revenues:						
Charges for Services	\$ 137,475,870	137,475,870	49,614,393	(87,861,477)	36.09%	11.09%
Penalties	1,000,000	1,000,000	387,982	(612,018)	38.80%	13.80%
Connection Charges	33,000	33,000	1,805	(31,195)	5.47%	-19.53%
Miscellaneous	—	—	15,731	15,731	0.00%	-25.00%
Temporary Service	1,000	1,000	150	(850)	15.00%	-10.00%
Rental Income	294,500	294,500	11,750	(282,750)	3.99%	-21.01%
Transmission Wheeling	7,000,000	7,000,000	1,741,097	(5,258,903)	24.87%	-0.13%
Total Operating Revenues	145,804,370	145,804,370	51,772,908	(94,031,462)	35.51%	10.51%
Operating Expenses:						
Personnel Services	30,327,879	30,327,879	7,549,047	22,778,832	24.89%	-0.11%
Retiree Benefits	1,460,000	1,460,000	365,729	1,094,271	25.05%	0.05%
Other Services	28,080,687	28,080,687	10,123,492	17,957,195	36.05%	11.05%
Supplies	62,389,475	62,382,275	18,713,764	43,668,511	30.00%	5.00%
Capital Projects	14,747,000	22,324,581	626,749	21,697,832	2.81%	-22.19%
Capital Operating	1,356,440	1,363,640	97,422	1,266,218	7.14%	-17.86%
Debt Service	8,638,100	8,638,100	1,295,300	7,342,800	15.00%	-10.00%
Other Expenses	100,000	100,000	—	100,000	0.00%	-25.00%
Total Operating Expenses	147,099,581	154,677,162	38,771,503	115,905,659	25.07%	0.07%
Nonoperating Revenues (Expenses):						
Investment Income	118,000	118,000	643,434	525,434	545.28%	520.28%
Interfund Charges for Support Services	2,075,300	2,075,300	534,706	(1,540,594)	25.77%	0.77%
Miscellaneous Revenue (Expense)	15,700	15,700	227,704	212,004	1450.34%	1425.34%
Total Nonoperating Revenue (Expenses)	2,209,000	2,209,000	1,405,844	(803,156)	63.64%	38.64%
Income (Loss) Before Transfers	913,789	(6,663,792)	14,407,249	21,071,041	-216.20%	-241.20%
Capital Contributions	—	—	—	—	0.00%	-25.00%
Transfers Out – Utility Payments In Lieu of Taxes	(14,601,000)	(14,601,000)	(4,612,394)	(9,988,606)	31.59%	6.59%
Transfers In	—	—	—	—	0.00%	-25.00%
Transfers Out	—	—	—	—	0.00%	-25.00%
Total Transfers	(14,601,000)	(14,601,000)	(4,612,394)	(9,988,606)	31.59%	6.59%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ (13,687,211)	(21,264,792)	9,794,855	31,059,647		
Beginning Available Resources			52,000,787			
Prior Period Adjustment			—			
Year-End Investment Market Value Adjustment			—			
Ending Available Resources			<u>61,795,642</u>			
Revenue Risk			5,300,000			
Capital Reserve			3,000,000			
Expense Risk			18,700,000			
Working Capital			25,500,000			
Targeted Reserve Level			<u>52,500,000</u>			
Total Non-Restricted Resources Available			\$ <u>9,295,642</u>			

Power and Light - Open Capital Projects
As of September 30, 2023

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
200815	T&D Sys IMPROVEMENTS	\$ 550,000.00	751,671.50	1,301,671.50	560,658.65	-	741,012.85
200828	FIBER OPTIC PROGRAM	200,000.00	70,789.23	270,789.23	213,127.73	-	57,661.50
201106	69 KV SUBSTATION FACILITIES	-	236,068.65	236,068.65	64,757.61	81,922.50	89,388.54
201405	SUBSTATION SECURITY PROJECT	-	196,405.74	196,405.74	41,961.96	28,995.96	125,447.82
201510	Sys OpS / DISPATCH	-	43,034.77	43,034.77	33,430.50	-	9,604.27
201603	69 KV Trans LINE REBUIL	-	771,535.88	771,535.88	84,691.49	-	686,844.39
201604	Sys OpS / UPS UPGRAD	-	51,175.00	51,175.00	51,175.00	-	-
201605	Sys OpS WORK AREA	700,000.00	619,842.18	1,319,842.18	-	-	1,319,842.18
201702	Prod FACILITIES IMPROVE	-	172,116.00	172,116.00	-	-	172,116.00
201703	BV GROUND WATER	-	289,356.17	289,356.17	127,571.15	-	161,785.02
201706	SUBSTATION K SWITCHGEAR &	-	146,637.27	146,637.27	146,316.11	-	321.16
201710	Mo CITY DIVESTITURE	-	350,294.83	350,294.83	322,270.77	28,023.56	0.50
201804	SUBSTATION E SWITCHGEAR REPLACEMENT	-	2,281,361.33	2,281,361.33	299,205.46	7,391.37	1,974,764.50
202101	Substation Fiber Optic Network	217,000.00	832,919.23	1,049,919.23	17,925.00	53,321.00	978,673.23
202102	Traffic Controller Upgrades	-	56,342.00	56,342.00	19,686.00	-	36,656.00
202103	Traffic Camera System Upgrades	-	51,837.00	51,837.00	-	-	51,837.00
202107	Motorola APX Radio Purchase Phase 2	-	67,716.89	67,716.89	-	-	67,716.89
202108	Operations APC UPS Battery Replace	75,000.00	99,700.00	174,700.00	-	-	174,700.00
202109	Substation Modeling	150,000.00	-	150,000.00	-	-	150,000.00
202110	20MVAR Capacitor Bank Sub A	-	190,689.11	190,689.11	23,254.47	13,233.83	154,200.81
202111	Transmission Pole Replacement Prog	-	529,680.46	529,680.46	2,155.83	33,518.40	494,006.23
202201	Substation A Transformer T-9 Mtce	-	180,000.00	180,000.00	70,425.00	-	109,575.00
202202	Substation N Transformer T-1 Maint	180,000.00	-	180,000.00	-	-	180,000.00
202205	Desert Storm Switchgear Cabinets	250,000.00	500,000.00	750,000.00	-	249,977.25	500,022.75
202206	T & D Road Improvement Projects	-	410,130.31	410,130.31	227,170.49	9,500.00	173,459.82
202208	Traffic Signal Detection Systems	60,000.00	21,635.00	81,635.00	-	-	81,635.00
202210	IPL Service Center PBX Upgrade to I	15,000.00	85,000.00	100,000.00	-	-	100,000.00
202211	H-5 Hot Gas Path Inspection	-	239,397.25	239,397.25	-	-	239,397.25
202304	Controls Software Upgrade	-	364,491.80	364,491.80	45,169.40	271,016.40	48,306.00
202305	PLSC Operations Area HVAC Upgrade	-	100,000.00	100,000.00	-	-	100,000.00
202306	Substation A Blockhouse Roof Repl	-	25,022.00	25,022.00	-	-	25,022.00
202308	Substn & Trans Upgrade &Replacement	-	389,841.71	389,841.71	1,402.58	-	388,439.13
202314	Construction of New Substation S	6,000,000.00	-	6,000,000.00	-	-	6,000,000.00
202315	Construct New Trans System Sub S	1,350,000.00	-	1,350,000.00	-	-	1,350,000.00
202316	Construct 6 New Dist Feeders Sub S	650,000.00	357,460.73	1,007,460.73	67,194.73	80.00	940,186.00
202317	H5 Combustion Turbine Repair	-	714,175.19	714,175.19	23,866.42	690,308.77	-
202401	Purchase Evergy 69kV Line	1,200,000.00	-	1,200,000.00	-	-	1,200,000.00
202403	Sub M Breaker Replacement	150,000.00	-	150,000.00	-	-	150,000.00
202405	Emergency Replacement Trans Poles	250,000.00	-	250,000.00	-	-	250,000.00
202406	Service Center Upgrades	500,000.00	-	500,000.00	-	-	500,000.00
202407	Emergent Maintenance Production	400,000.00	-	400,000.00	-	-	400,000.00
202408	Substation & Trans Upgrade &Replace	400,000.00	-	400,000.00	-	-	400,000.00
202409	T & D Road Improvement Projects	500,000.00	-	500,000.00	-	-	500,000.00
202410	T & D System Improvements	500,000.00	-	500,000.00	-	-	500,000.00
202411	SCADA/EMS Software/Hardware Upgrade	450,000.00	-	450,000.00	334,789.60	-	115,210.40
		\$ 14,747,000.00	11,196,327.23	25,943,327.23	2,778,205.95	1,467,289.04	21,697,832.24

	Current Year	Prior Year	Total
	Budget	Budget (Enc Roll)	
Budget	\$ 22,324,580.92	3,618,746.31	25,943,327.23
Less Expenditures	92,437.64	1,374,851.40	1,467,289.04
Less Encumbrances	534,311.06	2,243,894.89	2,778,205.95
Total Available	\$ 21,697,832.22	0.02	21,697,832.24

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Water
 For the period ended September 30, 2023

	<u>Budgeted Amounts</u>		<u>Actual Amounts (Budget Basis)</u>	<u>Variance with Amended Budget</u>	<u>Percent Actual 25.00% of Year</u>	<u>Percent From Budget</u>
	<u>Original</u>	<u>Amended</u>				
Operating Revenues:						
Charges for Services	\$ 32,610,000	32,610,000	9,746,811	(22,863,189)	29.89%	4.89%
Penalties	200,000	200,000	142,979	(57,021)	71.49%	46.49%
Connection/Disconnection Charges	17,000	17,000	5,914	(11,086)	34.79%	9.79%
Miscellaneous	15,000	15,000	5,092	(9,908)	33.95%	8.95%
Returned Check Charges	26,000	26,000	7,410	(18,590)	28.50%	3.50%
Rental Income	85,000	85,000	37,108	(47,892)	43.66%	18.66%
Meter Repairs	—	—	—	—	0.00%	-25.00%
Merchandising Jobbing	—	—	—	—	0.00%	-25.00%
Total Operating Revenues	<u>32,953,000</u>	<u>32,953,000</u>	<u>9,945,314</u>	<u>(23,007,686)</u>	<u>30.18%</u>	<u>5.18%</u>
Operating expenses:						
Personnel Services	10,123,922	10,123,922	2,332,563	7,791,359	23.04%	-1.96%
Retiree Benefits	364,000	364,000	86,669	277,331	23.81%	-1.19%
Other Services	14,168,493	14,168,493	3,654,065	10,514,428	25.79%	0.79%
Supplies	3,626,950	3,626,950	2,648,169	978,781	73.01%	48.01%
Capital Projects	8,050,000	20,781,289	—	20,781,289	0.00%	-25.00%
Capital Operating	1,037,800	1,037,800	150,718	887,082	14.52%	-10.48%
Debt Service	2,540,938	2,540,938	172,184	2,368,754	6.78%	-18.22%
Other Expenses	50,000	50,000	—	50,000	0.00%	-25.00%
Total Operating Expenses	<u>39,962,103</u>	<u>52,693,392</u>	<u>9,044,368</u>	<u>43,649,024</u>	<u>17.16%</u>	<u>-7.84%</u>
Nonoperating Revenues (Expenses):						
Investment Income	657,138	657,138	580,746	(76,392)	88.38%	63.38%
Interfund Charges for Support Services	3,360,000	3,360,000	841,193	(2,518,807)	25.04%	0.04%
Miscellaneous Revenue (Expense)	16,700	16,700	30,328	13,628	181.60%	156.60%
Total Nonoperating Revenue (Expenses)	<u>4,033,838</u>	<u>4,033,838</u>	<u>1,452,267</u>	<u>(2,581,571)</u>	<u>36.00%</u>	<u>11.00%</u>
Income (Loss) Before Transfers	<u>(2,975,265)</u>	<u>(15,706,554)</u>	<u>2,353,213</u>	<u>18,059,767</u>	<u>-14.98%</u>	<u>-39.98%</u>
Transfers Out – Utility Payments In Lieu of Taxes	(2,990,770)	(2,990,770)	(911,768)	(2,079,002)	30.49%	5.49%
Transfers In	—	—	—	—	0.00%	-25.00%
Transfers Out	—	—	—	—	0.00%	-25.00%
Total Transfers	<u>(2,990,770)</u>	<u>(2,990,770)</u>	<u>(911,768)</u>	<u>(2,079,002)</u>	<u>30.49%</u>	<u>5.49%</u>
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	<u>\$ (5,966,035)</u>	<u>(18,697,324)</u>	<u>1,441,445</u>	<u>20,138,769</u>		
Beginning Available Resources			51,477,531			
Year-End Investment Market Value Adjustment			—			
Ending Available Resources			<u>52,918,976</u>			
Revenue Risk			2,000,000			
Capital Reserve			6,100,000			
Expense Risk			700,000			
Working Capital			5,600,000			
Targeted Reserve Level			<u>14,400,000</u>			
Total Non-Restricted Resources Available			<u>\$ 38,518,976</u>			

**Water - Open Capital Projects
As of September 30, 2023**

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
400708	TREATMENT Pit DISCHARGE	\$ 1,000,000.00	273,113.14	1,273,113.14	68,518.14	2,595.00	1,202,000.00
400904	EAST INDEPENDENCE INDUST PARK	-	674,000.00	674,000.00	-	-	674,000.00
401003	FUTURE Prod WELLS	500,000.00	1,462,326.00	1,962,326.00	1,181,580.72	50,327.28	730,418.00
401301	23RD ST MAIN REPLACEMENT	-	311,672.57	311,672.57	2,811.00	-	308,861.57
401402	LAGOON CLEANOUT	500,000.00	(24,500.00)	475,500.00	-	-	475,500.00
401505	Dist Sys IMPROVE	-	244,781.00	244,781.00	-	-	244,781.00
401506	TRUMAN ROAD BOOSTER STATION	-	106,569.52	106,569.52	-	-	106,569.52
401601	FILTER BACKWASH OUTFALL	-	190,325.00	190,325.00	-	-	190,325.00
401602	Pit DISCHARGE OUTFALL	-	459,824.48	459,824.48	-	-	459,824.48
401605	COURTNEY BEND BASIN CATWALK	-	10,020.00	10,020.00	-	-	10,020.00
401608	LIME SILO	-	3,919,760.18	3,919,760.18	3,551,638.53	-	368,121.65
401703	Maint BUILDING AT CBP	-	200,000.00	200,000.00	-	-	200,000.00
401704	VAN HORN RESERVOIR IMPROVE	-	(49,699.58)	(49,699.58)	-	-	(49,699.58)
401802	6" Main Replacement James Downey Rd	-	250,087.60	250,087.60	-	-	250,087.60
401804	Filter Valve House Roof Improvement	-	97,292.00	97,292.00	-	-	97,292.00
401808	VFD Drive Replacements HSP 2 & 4	-	230,967.00	230,967.00	-	-	230,967.00
401818	30" Steel Transmission Main Assess	-	156,300.00	156,300.00	-	-	156,300.00
401821	Main Replacement-32nd/Hunter/Bird	-	91,000.00	91,000.00	-	-	91,000.00
401822	Main Replacement-24Hwy/Northern/RR	-	240,166.00	240,166.00	-	-	240,166.00
402002	39th Street Reservoir	-	(16,042.60)	(16,042.60)	13,455.30	4,953.00	(34,450.90)
402004	Main Replace Walnut/Leslie/LeesSumm	-	81,218.73	81,218.73	-	-	81,218.73
402007	Courtney Bend Emergency Generator	-	1,150,000.00	1,150,000.00	-	-	1,150,000.00
402008	Wellfield Overhead Electrical Imp	-	1,000,000.00	1,000,000.00	-	-	1,000,000.00
402009	Main Replace Sheley/Claremont/Norw	-	188,790.00	188,790.00	-	-	188,790.00
402010	Main Replace Gudge/ll/Dodgion/KingsH	-	103,132.50	103,132.50	-	-	103,132.50
402011	Main Replace Salisbury/Peck/Geospac	-	120,100.00	120,100.00	-	-	120,100.00
402012	College Avenue Improvements	-	250,000.00	250,000.00	-	-	250,000.00
402101	Main Replacement Ralston 31st/29th	-	361,105.00	361,105.00	329,196.50	-	31,908.50
402102	Main Replacement 3rd St & Jennings	-	436,013.00	436,013.00	-	-	436,013.00
402103	Main Replacement Truman Road	-	86,890.00	86,890.00	44,728.00	-	42,162.00
402104	Lime Slaker No 5	-	350,000.00	350,000.00	378,088.80	-	(28,088.80)
402105	Main Replacement Sheley	-	89,229.50	89,229.50	-	-	89,229.50
402106	Main Replacement Sheley & Northern	-	983,910.00	983,910.00	424,677.77	100,093.73	459,138.50
402107	Facility Improvements/Const/Maint	-	1,714,358.50	1,714,358.50	64,358.50	-	1,650,000.00
402108	Basin Drive Improvements	-	340,523.00	340,523.00	-	-	340,523.00
402201	Roof Improvements	-	(19,500.00)	(19,500.00)	-	-	(19,500.00)
402203	Lime Slaker No 1	-	350,000.00	350,000.00	376,911.20	-	(26,911.20)
402207	CB Electrical Switchgear Improvemen	-	200,000.00	200,000.00	-	-	200,000.00
402301	IT Infrastructure Upgrade	-	9,034.80	9,034.80	-	-	9,034.80
402302	HSPS HVAC Improvements	-	250,000.00	250,000.00	106,520.00	-	143,480.00
402303	Lime Silo Recoating	-	400,000.00	400,000.00	-	-	400,000.00
402401	Fiber Optic Upgrades	500,000.00	-	500,000.00	-	-	500,000.00
402402	Lime Slaker No. 6	350,000.00	-	350,000.00	-	-	350,000.00
402403	Sludge House Piping Improvements	200,000.00	-	200,000.00	-	-	200,000.00
9749	MAIN REPLACEMENT PROGRAM	5,000,000.00	3,176,870.47	8,176,870.47	784,030.10	617,370.50	6,775,469.87
9952	SECURITY UPGRADES	-	454,706.39	454,706.39	71,103.04	97.69	383,505.66
		\$ 8,050,000.00	20,904,344.20	28,954,344.20	7,397,617.60	775,437.20	20,781,289.40

	Current Year		Prior Year
	Budget	Budget (Enc Roll)	Total
Budget	\$ 20,781,289.40	8,173,054.80	28,954,344.20
Less Expenditures	-	775,437.20	775,437.20
Less Encumbrances	-	7,397,617.60	7,397,617.60
Total Available	\$ 20,781,289.40	-	20,781,289.40

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Sanitary Sewer
 For the period ended September 30, 2023

	<u>Budgeted Amounts</u>		<u>Actual Amounts (Budget Basis)</u>	<u>Variance with Amended Budget</u>	<u>Percent Actual 25.00% of Year</u>	<u>Percent From Budget</u>
	<u>Original</u>	<u>Amended</u>				
Operating revenues:						
Charges for Services	\$ 35,546,430	35,546,430	9,057,439	(26,488,991)	25.48%	0.48%
Penalties	200,000	200,000	—	(200,000)	0.00%	-25.00%
Total operating revenues	<u>35,746,430</u>	<u>35,746,430</u>	<u>9,057,439</u>	<u>(26,688,991)</u>	<u>25.34%</u>	<u>0.34%</u>
Operating expenses:						
Personnel Services	6,988,726	6,988,726	1,588,075	5,400,651	22.72%	-2.28%
Retiree Benefits	348,000	348,000	96,946	251,054	27.86%	2.86%
Other Services	15,920,944	15,920,944	3,894,760	12,026,184	24.46%	-0.54%
Supplies	1,478,000	1,485,540	464,053	1,021,487	31.24%	6.24%
Capital Projects	6,330,000	17,274,356	331,583	16,942,773	1.92%	-23.08%
Capital Operating	409,600	402,060	283,663	118,397	70.55%	45.55%
Debt Service	6,242,978	6,242,978	665,904	5,577,074	10.67%	-14.33%
Other Expenses	—	—	—	—	0.00%	-25.00%
Total Operating Expenses	<u>37,718,248</u>	<u>48,662,604</u>	<u>7,324,984</u>	<u>41,337,620</u>	<u>15.05%</u>	<u>-9.95%</u>
Nonoperating Revenues (Expenses):						
Investment Income	326,000	326,000	390,458	64,458	119.77%	94.77%
Miscellaneous Revenue (Expense)	7,900	7,900	1,275	(6,625)	16.14%	-8.86%
Total Nonoperating Revenue (Expenses)	<u>333,900</u>	<u>333,900</u>	<u>391,733</u>	<u>57,833</u>	<u>117.32%</u>	<u>92.32%</u>
Income (Loss) Before Transfers	<u>(1,637,918)</u>	<u>(12,582,274)</u>	<u>2,124,188</u>	<u>14,706,462</u>	<u>-16.88%</u>	<u>-41.88%</u>
Transfers Out – Utility Payments In Lieu of Taxes	(3,596,612)	(3,596,612)	(909,298)	(2,687,314)	25.28%	0.28%
Transfers In	10,000	10,000	10,000	—	100.00%	75.00%
Transfers Out	—	(2,130,000)	—	(2,130,000)	0.00%	-25.00%
Total Transfers	<u>(3,586,612)</u>	<u>(5,716,612)</u>	<u>(899,298)</u>	<u>(4,817,314)</u>	<u>15.73%</u>	<u>-9.27%</u>
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	<u>\$ (5,224,530)</u>	<u>(18,298,886)</u>	<u>1,224,890</u>	<u>19,523,776</u>		
Beginning Available Resources			33,570,777			
Year-End Investment Market Value Adjustment			—			
Ending Available Resources			<u>34,795,667</u>			
Revenue Risk			1,200,000			
Capital Reserve			4,000,000			
Expense Risk			700,000			
Working Capital			6,800,000			
Targeted Reserve Level			<u>12,700,000</u>			
Total Non-Restricted Resources Available			<u>\$ 22,095,667</u>			

**Sanitary Sewer - Open Capital Projects
As of September 30, 2023**

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
301201	BURR OAK EAST	\$ -	1,035,327.15	1,035,327.15	-	-	1,035,327.15
301202	CRACKERNECK-VAN HOOK SEWER	-	529,163.59	529,163.59	-	-	529,163.59
301603	RCTP FACILITIES ROOF, CEILING	-	170,925.00	170,925.00	-	-	170,925.00
301701	SCADA UPGRADE	-	84,886.62	84,886.62	-	7,378.84	77,507.78
301706	TREATMENT FACILITY IMPROVEMENT	-	309,368.20	309,368.20	4,682.20	152,745.79	151,940.21
301804	ROCK CREEK EFFLUENT STRUCTURE	-	321,449.93	321,449.93	-	-	321,449.93
301806	Neighborhood Improvements 2018-19	-	-	-	-	-	-
302002	Arlington Improvements	-	100,000.00	100,000.00	-	-	100,000.00
302004	Neighborhood Projects 2019-20	150,000.00	1,890,934.34	2,040,934.34	18,207.62	-	2,022,726.72
302005	Biosolids Handling	-	991,019.78	991,019.78	-	-	991,019.78
302006	Raw Pumps & Screening	-	579,279.41	579,279.41	-	-	579,279.41
302007	Electrical Substation Rehab	-	158,690.00	158,690.00	29,351.00	-	129,339.00
302008	RCTP Fence	-	36,015.56	36,015.56	-	-	36,015.56
302101	Sanitation Sewer Evaluation Survey	-	106,982.83	106,982.83	-	-	106,982.83
302102	Raymond Harkless Mills San Imp	-	200,000.00	200,000.00	-	-	200,000.00
302103	Pump Station Imp & Maintenance	150,000.00	568,240.98	718,240.98	-	-	718,240.98
302104	Polymer System Relocation	-	100,000.00	100,000.00	-	-	100,000.00
302105	Piping Rehabilitation	-	585,933.69	585,933.69	14,332.50	-	571,601.19
302201	Upper Adair Interceptor	-	800,000.00	800,000.00	235,721.00	97,226.78	467,052.22
302202	Crackerneck Creek Slope Rehab	-	2,270,141.29	2,270,141.29	260,774.77	3,047.80	2,006,318.72
302203	Sanitary Sewer Main Reloc from Stre	300,000.00	400,000.00	700,000.00	-	-	700,000.00
302204	RCTP - Septic Pumper	-	300,000.00	300,000.00	-	-	300,000.00
302205	Clarifier Rehabilitation	1,800,000.00	1,235,952.56	3,035,952.56	36,695.45	-	2,999,257.11
302206	Railing Safety RCPS & SCPS	-	14,083.09	14,083.09	-	-	14,083.09
302301	Sludge Thickening Process Improve	200,000.00	400,000.00	600,000.00	-	-	600,000.00
302401	Cost of Service Study	100,000.00	-	100,000.00	-	-	100,000.00
302402	Grit Removal Improvements-RCPS	750,000.00	-	750,000.00	-	-	750,000.00
302403	Pressure Cleaning Truck	250,000.00	-	250,000.00	-	-	250,000.00
9757	TRENCHLESS TECHNOLOGY	500,000.00	620,433.66	1,120,433.66	42,910.65	162,980.05	914,542.96
		\$ 4,200,000.00	13,808,827.68	18,008,827.68	642,675.19	423,379.26	16,942,773.23

	Current Year	Prior Year	Total
	Budget	Budget (Enc Roll)	
Budget	\$ 17,274,356.23	734,471.45	18,008,827.68
Less Expenditures	112,543.00	310,836.26	423,379.26
Less Encumbrances	219,040.00	423,635.19	642,675.19
Total Available	\$ 16,942,773.23	-	16,942,773.23